

2026-2027

**MEET and CONFER
AGREEMENTS
FOR ELI ADMINISTRATORS,
PSYCHOLOGISTS AND RESEARCH
PROJECT MANAGERS**

July 1, 2026 through June 30, 2027

Between

Tucson Unified School District

and

Educational Leaders, Inc.

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ARTICLE ONE – DEFINITIONS

The Tucson Unified School District and Educational Leaders, Inc. have mutually agreed to the following personnel practices and procedures for all administrative personnel, Psychologists and Research Project Managers:

- 1-1 The term **ADMINISTRATOR** shall be defined as those persons whose pay is determined by the Administrative Salary Schedule, appendix B.
- 1-2 The term **PSYCHOLOGIST** shall be defined as those persons holding the certificate for and employed as a Psychologist, and whose pay is determined by the Psychologist Salary Schedule, Appendix C.
- 1-3 The term **RESEARCH PROJECT MANAGERS** shall be defined as those persons whose pay is determined by the Research Project Manager Salary Schedules, appendices D and E.
- 1-4 The term **PRINCIPAL - MIDDLE/ELEMENTARY SCHOOL COMBINATION** shall mean a school with elementary grades combined with seventh and/or eighth grade.
- 1-5 The term **EMPLOYEE** shall mean Administrator, Psychologist, and Research Project Managers.
- 1-6 The term **GOVERNING BOARD** shall mean the Governing Board of Tucson Unified School District.
- 1-7 The term **DISTRICT** shall mean the Tucson Unified School District.
- 1-8 The term **SUPERINTENDENT** shall mean the Superintendent appointed by the Governing Board of Tucson Unified School District.
- 1-9 The term **DAYS** shall mean working days. Working days are considered to be those exclusive of holidays and weekends. During the school year, working days shall mean teaching days plus duty days. During the summer, working days will be those when the District's central administrative offices are open for business with the public.
- 1-10 The term **FAMILY** shall include all provisions as defined in this Agreement, A.R.S. 23-371, and further, the definition will extend to include anyone in the metropolitan Tucson area for whom the employee has or shares a major financial responsibility and is an established resident within the employee's household.
- 1-11 The term **EMERGENCY** shall mean an event which a reasonable, prudent person could not have reasonably foreseen and prepared for.
- 1-12 The term **DESIGNEE** shall mean any exempt TUSD employee with sufficient experience and expertise as determined by the Site Administrator and approved by their Direct Supervisor.

ARTICLE TWO – RECOGNITION

- 2-1 Recognition will continue to be based upon the Governing Board decision of April 29, 1981 to accept the request from Educational Leaders, Inc. to Meet and Confer over matters of mutual concern.
- 2-2 Eavesdropping or surveillance methods will not be used for conducting performance reviews of employees, but may be used to ensure student safety. The District shall notify ELI in writing prior to the installation/use of any video devices to be used for student safety. At no time will the

District use security cameras in a location where employees or students have a reasonable expectation for privacy.

- 2-3** Nothing in the provisions of this agreement shall be construed as a limitation upon the application of federal law including Titles VI and VII of the Civil Rights Act of 1964, Title IX of the Education Amendments of 1972, Section 504 of the Rehabilitation Act of 1973, Equal Employment Opportunity Act of 1972, Age Discrimination in Employment Act, Americans with Disabilities Act of 1990, and other Federal and State non-discriminations laws and regulations.

ARTICLE THREE – MEET AND CONFER PROCEDURE

- 3-1** Annually, on or before the third Wednesday in March, the District and representatives of Educational Leaders, Inc., will begin meeting to discuss any and all matters related to the employment relationship existing between the District and ELI members.
- A.** Each party may re-open up to four Articles each year, including the proposal of any new Article. Economic Articles will be re-opened annually.
- 3-2** The results of such Meet and Confer process will be adopted by the Governing Board not later than June 30 unless extended by mutual agreement.
- 3-3** Realizing that certain urgent conditions could arise which would suggest the need to reconsider some limited aspect of the results of Meet and Confer, the parties agree as follows:
- A.** The Meet and Confer process will be an annual rather than a continual process.
- B.** Each party is pledged to fulfilling its obligation to the results of the Meet and Confer process until (1) the next annual round of Meet and Confer talks, or (2) an emergency situation suggests that discussion take place on some specific aspect of the results of prior Meet and Confer discussion.
- C.** Such emergency situations, when detected by either party, will immediately be brought to the attention of the other party. The Meet and Confer Procedure will guide the process for dealing with such emergency situations with both parties pledged to good faith efforts directed at resolving the matter as quickly as possible.

ARTICLE FOUR – ASSOCIATION RIGHTS

- 4-1 District Facilities**
The District will provide:
- A.** Free use of school mail and email for association purposes.
- B.** Four times each school year, the Superintendent's (or designee's) meeting with administrators will be scheduled to begin no earlier than 8:30 a.m. in order that ELI may hold a meeting at the scheduled location (a separate room will be made available) prior to 8:30 to transact business.
- C.** Employees are expected to comply with Board Policy KF.
- 4-2 Deduction of Dues**
- A.** Dues deductions as approved by the executive committee up to and including five causes or organizations. Those approved by the executive committee are: ELI dues and initiation fees, PAC dues, ASA, NAESP and NASSP.

- B. Dues deductions, once initiated, are continuous and will not be canceled unless the ELI member directs the District payroll office in writing (with a copy to ELI at 177 N. Church, Suite 1100, Tucson, Arizona 85701) to cancel their dues deduction. The notice to the District is the controlling notice.

4-3 Middle Management Input into Studies of the Administrative Organization

- A. It is generally recognized in both education and other organizations in a democratic society that ownership of ideas growing out of participation in the management process is one of the best trust building processes available to enhance organizational effectiveness and productivity. This being the case, the supervision of employees will be based on this knowledge.
- B. Recognizing the aforementioned and in an effort to contribute to the development of a professional team which will draw on the expertise of all members of the team to the broadest extent, the Governing Board and Superintendent of the Tucson Unified School District will provide significant opportunities for staff members to become involved in all phases of all studies of the administrative organization, job classifications and compensation plans, including the opportunity to comment on requests for proposals before such are distributed.

4-4 Representation

The members of ELI are entitled to support by the presence of an ELI representative during meetings with District personnel at the option and discretion of the ELI member.

4-5 Grievance/Arbitration

- A. An ELI representative may represent ELI unit members at all grievance and arbitration hearings involving such members.
- B. The District also agrees to make all reasonable efforts to provide representation to any requesting administrator who is required to act as the District's agent in any employee grievance hearings.

4-6 Insurance Advisory Committee

One member of ELI shall be on the Insurance Advisory Committee.

4-7 District Committees

The District will publicize to ELI (through the ELI President or board membership), the membership and purpose of all committees established by the Governing Board or the Superintendent.

4-8 Interview Panel

The District will include one employee in the job classification being interviewed (selected from an ELI-generated list which shall be updated annually by ELI) on the interview panel for Principal, Psychologist, and/or Research Project Managers. This provision does not apply to interviews of Assistant Principals. For Principal interviews, the employee will be included on the site interview panel only. If no employee from the ELI-generated list is available, the District may select another employee in the same classification to serve.

ARTICLE FIVE – PROFESSIONAL DEVELOPMENT

5-1 District In-service

Professional development activities will be planned, developed, and scheduled cooperatively by the Superintendent's designee and the ELI Professional Development Committee. Activities will be consistent with District goals.

5-2 Professional Development

The Professional Development Fund will be suspended for the 2019-2020 school year. TUSD and ELI will revisit this article for the 2020-2021 school year.

TUSD shall allocate \$40,000 each fiscal year for reimbursement of tuition, conference fees and/or workshops following the guidelines established by this committee. Up to twenty-five percent (25%) or \$10,000 of the budgeted amount not used for the relevant fiscal year may be rolled over into the fiscal year and added to the budgeted amount of \$40,000 for a maximum of \$50,000.

5-3 Pre-School Administrative Conference

ELI representation, appointed by the President, will be utilized in planning the Annual Administrative Conference which is scheduled prior to the start of each school year. The cost of this conference will be paid by the District and all administrators shall attend.

5-4 Cell Phone Forwarding

In lieu of District-issued cell phones, Principals shall have the option to forward District calls to their personal cellphones. The District will work with Principals to ensure that programming changes can be done remotely, and that Principals will have access to activate and deactivate the forwarding as needed.

ARTICLE SIX – CONTRACTS

6-1 Distribution of Administrative Contracts

A. The District shall submit annual contracts to all administrators to whom it intends to offer contracts no later than July 1 prior to the beginning of the school term each year. Detailed contract time information is included below for 261 day, 226 day and 224 day contracts.

1. 12 month Administrators on a 261 day contract:

Principals/Assistant Principals at High Schools
Principals at Middle Schools
Principals at Elementary Schools

Student Scheduled Days	176
Holidays	21
Vacation	20
Non-student contact days	<u>44</u>
Total Contract Days	261

2. Administrators on a 226-day contract:

Assistant Principals at Middle School,
Assistant Principals at Combination Schools

Student Scheduled Days	176
Holidays	20

Vacation	N/A
Non-student contact days	<u>30</u>
Total Contract Days	226

3. Administrators on a 224-day contract:

Assistant Principals at Elementary Schools

Student Scheduled Days	176
Holidays	21
Vacation	N/A
Non-student contact days	<u>27</u>
Total Contract Days	224

- B.** Starting and ending dates for administrators' contracts may vary with approval of the Superintendent or the Superintendent's designee.

6-2 Distribution of Psychologist Contracts

- A.** The District shall submit annual contracts to all Psychologists to whom it intends to offer contracts no later than July 1 prior to the beginning of the school term each year.
- B.** Starting and ending dates for contracts may vary with approval of the Superintendent or the Superintendent's designee.
- C.** The number of contract days shall be 215 as detailed below:

Psychologists on a 215-day contract:

Student Scheduled Days	180
Holidays	21
Vacation	N/A
Non-student contact days	<u>14</u>
Total Contract Days	215

6-3 Distribution of Research Manager Contracts

- A.** The District shall submit annual 12-month contracts to all Research Project Managers to whom it intends to offer contracts no later than July 1 prior to the beginning of the school term each year.
- B.** Starting and ending dates for contracts may vary with approval of the Superintendent or the Superintendent's designee.

6-4 Notice of Non-Renewal of Contract

- A.** Site Administrators and Psychologists
- In accordance with A.R.S. 15-503.D, any certificated administrator or psychologist who will not be offered a contract for the next school year shall be notified of that fact by April 15, prior to the new contract year.
 - In the event a budget override election is held in May of any year, such notification shall be no later than five (5) days after the election.
- B.** Non-certificated administrators and Research Project Managers who will not be offered employment for the next school year shall be notified by May 15.

- C. Notice of intention not to re-employ an administrator, psychologist or Research Project Manager will be delivered personally to the employee or sent by certified mail, directed to the employee at their place of residence.

6-5 Contract Offer Acceptance

- A. An employee offered a contract for the following school year must indicate acceptance of the contract within thirty (30) days from the date of the written contract or the offer is revoked.
- B. **Release from Contract:** An employee under contract will be released from the obligations of the contract upon request, under the following conditions:
 - 1. A release from contract, prior to July 1, will be granted provided a letter of resignation is submitted prior to that date.
 - 2. A release from contract will be granted in case of illness or a life changing situation (in accord with Family Medical Leave Act).

6-6 Extended Contracts

Extended contracts and pro-rata salaries will be drawn for extra work.

- 6-7 Administrators covered by this Agreement are employed by individual contracts on an annual basis, or pro-rata annual basis, as applicable. Administrators receive no tenure rights and administrative contracts are subject to non-renewal. However, no administrator's contract may be non-renewed pursuant to A.R.S. Section 15-503 unless there has been compliance with the procedure set forth in Policy Regulation GCO-R2 entitled Administrator Evaluation Procedure or unless the non-renewal is pursuant to Article 8 (Reduction in Force). This paragraph shall not be construed to abrogate any rights afforded to an administrator under Title 15, Arizona Revised Statutes. Nothing in this paragraph shall be construed to limit the District's authority or its ability to discipline or dismiss an administrator for unprofessional conduct in violation of Governing Board Policy and/or Arizona laws.

- 6-8 Psychologists covered by this Agreement are employed by individual contracts on an annual basis, or pro-rata annual basis, as applicable. Psychologists receive no "tenure" rights and contracts are subject to non-renewal. This provision shall not be construed to abrogate any rights afforded to a Psychologist under Arizona Revised Statutes, Title 15.

ARTICLE SEVEN –ADMINISTRATIVE SUBSTITUTES

- 7-1 When the District receives notice from a school site administrator that they will not be able to perform their duties at the site for longer than ten (10) days, the District shall, without delay, replace that administrator so that the amount of administrative support at the site is not reduced. Additionally, in the event that an administrator is fulfilling or serving in the position of another administrator who is unable to perform their duties, the administrator substituting shall be paid at their step on the grade of the administrator for whom they are substituting. For example, if an assistant principal is asked to act as the designated or acting principal for more than ten (10) days (other than for vacation days), that assistant principal shall be paid as a principal for the time they are substituting.

ARTICLE EIGHT – REDUCTION IN FORCE

- 8-1 Prior to any programmatic or budgetary position elimination proposal by staff to the Governing Board, ELI shall, in writing, be provided with information regarding the reasons for such proposals in sufficient time to respond. Such notice shall be provided to ELI as early as possible. Staff will be consulted on a regional or divisional basis in

order to provide a fair opportunity for input. However, such information will not be provided in those cases where the failure to offer a contract to an individual is due to performance deficiencies or unprofessional conduct.

- 8-2** If a RIF is initiated due to the closure of a school, the District shall notify any affected employee of a pending contract non-renewal as soon as practicable, but no later than March 1.
- 8-3** If an administrator or psychologist has not had their contract renewed for programmatic or budgetary reasons, then for a period of three years they shall be offered a site level interview for any available, comparable position in the District where appropriate certification is met. An administrator or psychologist who has not had their contract renewed because of performance evaluation or unprofessional conduct will not be provided such opportunity.
- 8-4** At the discretion of the Superintendent, administrators and psychologist who have had their contract non-renewed for programmatic or budgetary reasons may be recommended for assignment to vacant positions in accord with their credentials, experience, and qualifications. Without limiting the Superintendent's discretion, the Superintendent shall prioritize assignment of employees affected by this article.
- 8-5** If recalled in accord with 8-3 above, all unused sick leave accrued up to the point the RIF took effect would be restored if it has not been paid out at the time of separation.
- 8-6** After June 30, RIFed employees shall, upon request, be allowed to continue their health insurance coverage by paying the premium themselves. All RIFed employees shall be eligible for COBRA benefits as described on the District's website. However, the District will pay the full cost of the COBRA benefits through the month following termination of the employee's contract. For example, if the employee's contract terminates in June, the district will pay all COBRA premiums through July. Thereafter, RIFed employees are responsible for the COBRA premiums at the employee's expense.
- 8-7** A RIFed administrator who accepts a teaching position in the District pursuant to Article Ten may elect to receive an immediate payout of their sick leave accrued through their current administrative contract with the District. Notice of that election must be submitted to Human Resources on or before November 30 of the school year immediately following the reduction in force notice of non-renewal as an administrator. The accrued sick leave shall be paid within 45 days of notice of the election being provided to Human Resources. The rate of the payout will be calculated pursuant to the provisions of Article 9. A RIFed administrator who does not elect the immediate payout option will maintain their accrued sick leave balance, which balance and additional accruals, if any, will be paid out at separation from the District according to the provisions of the bargaining group agreement pertaining to the employee group the employee is in at the time of separation (e.g. Consensus).

ARTICLE NINE - SEPARATION BENEFITS

9-1 Sick Leave Pay at Separation for Employees, (*Administrators, research project managers and psychologists*) Hired After August 16, 2005

- A.** After ten (10) consecutive years of full time service in the Tucson Unified School District, employees who are members of the bargaining unit as of the effective date of the agreement, or who become members after the effective date of the agreement shall receive pay for unused sick leave.
- B.** For those employees meeting the eligibility requirements in 9-1-A above, the District shall provide a payment for unused sick leave upon separation as follows: The amount of payment shall be accrued up to a maximum of 67 days. Payment shall be included in the last payroll in that fiscal year or the first payroll of the following fiscal year, at the District's option. All legally required deductions shall be taken from the separation payment including the employee's contribution to the State Retirement Fund, if any. The payout shall be 2/3rds of the base salary, the daily rate of pay for Step 1 of the grade level of the employee, at separation, times the number of sick leave days up to a maximum of 67 days.
- C.** If an employee is eligible for the sick leave payout but dies before the payment is made, said payment shall be paid to the estate of the deceased employee.

9-2 Administrators Only Hired Prior to August 16, 2005

A. Sick Leave Pay at Separation

Voluntary Separation - 20 years of service

1. After twenty (20) years of full-time service in the Tucson Unified School District, an administrator may apply for the benefits in Article Nine by giving written notice to the District's Director of Human Resources on or before March 1. Should an administrator separate at mid-year, written notice should be received by the Director of Human Resources on or before November 15. In the event state legislation concerning retirement is changed in such a way as to allow administrators benefits unavailable before the change, the date for notice of separation will be reopened for a period of fifteen (15) days following the enactment of the legislation. The notice may be withdrawn until and including the first Monday in February after notice is made. In the event that notice of a reduction in force is provided to administrators after March 1, the deadline for administrators to provide written notice of separation from TUSD is extended to May 15.
2. a. For those administrators meeting the eligibility requirements in A-1 above, the District shall provide pay for unused sick leave accrued before June 30, 1991 and not used before date of separation. Payment shall be based upon the daily rate of pay for the minimum salary on the 1991-92 administrative salary schedules, as follows:
 1. Daily rate of pay for administrators on Grade I, I-A, or I-A-12 at time of separation shall be based on Class I of the 1991-92 salary schedule.
 2. Daily rate of pay for administrators on Grade II or II-12 at time of separation shall be based on Class II of the 1991-92 salary schedule.
 3. Daily rate of pay for administrators on Grade III at time of separation shall be based on Class III of the 1991-92 salary schedule.
 4. Daily rate of pay for administrators on Grade IV at time of separation shall be based on Class IV of the 1991-92 salary schedule.
 5. Daily rate of pay for administrators on Grade VA or VA-12 at time of separation shall be based on Class VA of the 1991-92 salary schedule.
 6. Daily rate of pay for administrators on Grade VB or VB-12 at time of separation shall be based on Class VB of the 1991-92 salary schedule.
 7. Daily rate of pay for administrators on Grade VI at time of separation shall be based on Class VI of the 1991-92 salary schedule.

8. Daily rate of pay for administrators on Grade VII at time of separation shall be based on Class VII of the 1991-92 salary schedule.
- b. For those administrators meeting the eligibility requirements in A-1 above, the District shall provide pay for unused sick leave accrued before June 30, 1991 and not used before date of separation. Payment for classified and certified administrators shall be, as follows:

<u>New Class</u>	<u>91-92 Schedule</u>
All Grade 1	Class 1
2-A (AP, middle & dual elem)	Class 11
2-B (AP, middle EYOS)	Class 11
3-A (AP HS)	Class VI
4-A (princ elem)	Class VA
4-B (princ/elem EYOS)	Class VA
4-B (all others)	Class VI
5-A (princ/middle & dual elem)	Class VB
5-A (Mary Meredith)	Class VI
5-B (princ /middle & elem combo)	Class VI
5-C (princ/middle EYOS)	Class VII
6 (princ/HS)	Class VII
- c. Rate of pay shall be multiplied by the number of sick leave days accumulated prior to June 30, 1991.
- d. Payment shall be included in the last payroll in that fiscal year or the first payroll of the following fiscal year, at the District's option.
- e. All legally required deductions will be taken from the incentive payment including the employee's contribution to the State Retirement Fund, if any.
- f. Sick Leave used subsequent to July 1, 1991, will be deducted from sick leave accumulated after July 1, 1991, unless that accumulation has been depleted.
- g. In addition to Article Nine-2-a, administrators are eligible to receive the benefits outlined in Article Nine-B--Voluntary Separation, 10 Years of Service.
3. If after twenty (20) years of full time service in the Tucson Unified School District, an administrator dies, the payment described in Section A-2 above will be paid to the estate of the deceased.
4. An administrator shall receive the separation benefits contained herein if the effective date of the separation is at the end of a semester or at the end of a school year. Exceptions to this provision may be granted to applicants who are forced to separation because of emergency.

B. Voluntary Separation – 10 Years of Service

Upon separation, administrators with at least ten (10) consecutive years of full-time service in TUSD are eligible to request and receive pay for ninety percent (90%) of the days of unused sick leave accumulated subsequent to July 1, 1991. This request will be a written application to the District's Chief Human Capital Officer on or before November 15 for administrators separating at end of the semester, or March 1 for administrators separating at end of the school year. The rate of pay will be the daily administrative substitute rate at the time of separation. In the event that notice of a

reduction in force is provided to administrators after March 1, the deadline for administrators to provide written notice of separation from TUSD is extended to May 15.

C. No Vested Rights

Administrators who do not serve a timely notice of separation as provided in Article A-1 above in the school year immediately preceding their separation shall gain no vested rights through or under this Article; however, exceptions to this may be granted by the District in cases where timelines are not met due to emergency situations or other extenuating circumstances.

9-3 Sick Leave Pay at Separation - Psychologists and Research Project Managers

- A.** After ten (10) consecutive years of service in the Tucson Unified School District, Psychologists and Research Project Managers employed as of the effective date of the agreement, or who become Psychologists or Research Project Managers after the effective date of the agreement, shall receive pay for unused sick leave.
- B.** The District shall provide a payment for unused sick leave to employees upon separation in accord with the following: The amount of payment shall be 2/3rds of the base salary hourly rate of pay for Step 1 of the grade level of the employee at separation times the number of sick leave days accrued up to a maximum of 67. Payment shall be included in the last payroll in that fiscal year or the first payroll of the following fiscal year, at the District's option. All legally required deductions will be taken from the incentive payment, including the employee's contribution to the State Retirement Fund, if any. The rights contained in this paragraph are not considered vested rights.
- C.** If an employee is eligible for the separation incentive but dies before the payment is made, said payment shall be paid to the estate of the deceased.

- 9-4** Those benefits contained in 9-1, 9-2, and 9-3, are not available to an employee who is terminated for cause.

ARTICLE TEN – DISMISSAL/REASSIGNMENT

- 10-1** An employee whose position has been eliminated or is otherwise notified of the District's intent to reassign may exercise any previous seniority in another bargaining unit to claim a vacancy as provided in other Board policies.

10-2 Administrator Seniority Credit/Salary Schedule Placement as a Teacher

If:

- A.** The District and an administrator reach a mutual agreement that the administrator shall return to teacher; or
- B.** the District notifies the administrator that their administrative contract will not be renewed and that they will be assigned to a teaching position; or
- C.** in the absence of an agreement or assignment, an administrator whose position has been eliminated for budgetary or programmatic reasons, a certificated administrator who returns to teaching and who has acquired continuing teacher status as defined in A.R.S. Section 15-538.01, as amended, or predecessor statutes, as a certificated teacher with the District or another comparable school district conforming with Human Resources practices pertaining to credited years of service prior to going into administration; and has had continuous employment, including approved leaves where taken, with the District shall be entitled to seniority credit in the

teachers' bargaining unit for the number of years previously accrued in that or any other bargaining unit (including ELI). Such seniority credit shall be considered during the application, selection and screening process provided by the Consensus for teaching vacancies. For purposes of seniority, such administrators shall be accorded one year of seniority credit for each year of prior certificated teaching or administrator experience, regardless of any provision of the said teachers' consensus agreement or successor agreement.

10-3 Administrators moving to Teacher Positions

- A. A RIFed administrator with previous teaching experience in TUSD, who accepts a teaching position in the district pursuant to this article, shall be placed on the consensus agreement salary schedule where the administrator would have been had the administrator not left teaching for an administrative assignment.

- 10-4** Administrators who, in accordance with this article, are reassigned to positions covered under the Consensus Agreement with the Tucson Education Association, will be accorded District Initiated Transfer (DIT) status under that Agreement for purposes of assignments.

ARTICLE ELEVEN —COMPENSATION AND BENEFITS

11-1 Salary – Administrators

- A. The salary schedules for certificated and classified administrators for the 2026-2027 school year shall be as reflected in Appendix B.
- B. Assistant principals, while assigned to a combination elementary/middle school (K-6 and K-8) with an enrollment of 600 students or more shall receive a \$500 stipend. Said stipend shall cease or be pro-rated if the administrator changes sites or positions.
- C. In those years when a step advancement has been negotiated and approved, eligible employees will advance one step on the salary schedule. Less than twelve month administrators employed prior to April 1, and twelve month administrators employed prior to May 1, will be eligible to advance one step on the administrator salary schedule.
- D. TUSD will conduct a comprehensive market analysis of compensation for Principal roles. Specifically, understanding how our current principal wages compare to industry benchmarks and regional standards.
- Base salary ranges for Principal positions
 - Total compensation (including bonuses, equity, and incentives)
 - Comparisons across school districts in the Tucson Metro Area
 - This work will be completed in the Fall of the 2026-2027 school year
- This information will support our efforts to ensure compensation structure remains competitive and aligned with market conditions. Furthermore, the District aims to both recruit and retain the best talent to support its ongoing success.
- E. **Salary Placement**
1. Current Administrators who are assigned, transferred, or placed by the District in a different administrative grade position, shall be placed on the salary schedule (Appendix B) at the appropriate grade level for the new position and length of contract.
 2. If such district placement results in a decrease in the administrator's base salary, the administrator shall retain the higher base salary for 12 months.
 3. If such district placement results in an increase, the administrator shall be placed

on the step in the new grade level which results in no less than a 5% increase in base pay, unless such placement results in an amount higher than the top step of the current salary schedule. In that instance, the administrator shall be paid the amount specified for the top step of the appropriate grade level on the current salary schedule.

4. The provisions of this section shall not apply to changes in administrative grade resulting from an administrator applying for and successfully obtaining a new position in the District.

F. Administrative Daily Rate

When off contract and required to work, certified Administrators shall be compensated at a daily rate of \$300.

11-2 Salary - Psychologists

During the term of this Agreement, the salary schedule for Psychologists shall be as listed in Appendix C.

11-3 Salary – Research Project Managers

During the term of this Agreement, the salary schedule for Research Project Managers shall be as reflected in Appendix D. The salary schedule for Research Project Managers – Senior shall be as reflected in Appendix E.

11-4 Educational Stipend

- A.** Employees with a Ph.D. or Ed.D. will receive a \$1,000 educational stipend to be added to their annual contract amount. This stipend will be prorated if applicable.

OR

- B.** Employees with an Educational Specialist degree will receive a \$700 educational stipend to be added to their annual contract amount. This stipend will be prorated if applicable.

11-5 Longevity Allowance

Beginning School Year 2015-16 employees will no longer receive the longevity allowance. Employees who were receiving longevity allowances as of July 1, 2015 will be credited with additional steps corresponding to their longevity allowance when placed on the salary schedule.

<u>Longevity Allowance</u>	<u>Credited Steps</u>
\$1,000	1 step
\$1,250	2 steps
\$1,750	3 steps

- 11-6** At the completion of each year employees will advance one step on the salary schedule pending Governing Board approval.

11-7 Insurance

- A.** The employee will pay up to 15% of the cost of the PPO medical premium for district sponsored single coverage medical insurance for each employee.
- B.** The following optional insurance programs are available for an administrator at their own expense:
1. Medical Insurance (administrator);
 2. Dental Insurance (administrator);
 3. Dependent coverage for medical and/or dental care;
 4. Life Insurance (up to six times salary or a maximum of \$1,000,000.00);
 5. Vision;
 6. Supplemental Insurance;
 7. Short-Term Disability Insurance;

- C. All full-time employees shall be provided at District expense with a term life insurance policy equal to the employee's base salary school year, but not less than \$10,000. Employees shall have the option of purchasing additional term life insurance at their own expense.

11-8 Travel Expenses

Mileage for work-related travel will be paid at the rate authorized by the State of Arizona and adopted by the Governing Board.

- 11-9** For the 2016-2017 year only, if additional revenues become available to the District through legislative appropriation, state sales tax revenues, payment of back revenue or inflation adjustment owed by the State of Arizona, decrease in anticipated cuts or decrease in revenue drop, or other legal enactment and if those revenues are appropriated, authorized, and/or permitted to be used for salaries during the 2015-2016 and/or the 2016-2017 contract year, the Employee may be given a raise in salary if so approved by the Governing Board in its sole discretion. Any such salary increase shall be apportioned to Employees in a manner that will be determined by the Governing Board, after having been approved by ELI and proposed by the District, unless the authorizing enactment specifies the method by which the increase is to be distributed. The Employee must be employed by the District in the 2016-2017 contract year to receive any increase.

ARTICLE TWELVE - LEAVE OF ABSENCE WITH PAY

12-1 Personal Leave

- A. 12-month administrators (classified and certificated) and research project managers shall be credited Eight (8) days per fiscal year of personal leave.
- B. Non-12-month administrators (classified and certificated) and psychologists, shall be credited seven (7) days per fiscal year of personal leave.
- C. Any days unused as of the end of the employee's contract year may be accumulated and carried over as sick days.
- D. Non-emergency use of personal leave should be scheduled with the immediate supervisor.
- E. Personal leave is credited to eligible employees on July 1 of each year.

12-2 Sick Leave

Sick leave may be used in accordance with the requirements of The Fair Wages and Healthy Families Act, A.R.S. 23-373. For the purposes of sick leave, the term immediate family shall include all provisions as defined in this Agreement, A.R.S. 23-371, and further, the definition will extend to include anyone in the metropolitan Tucson area for whom the employee has or shares a major financial responsibility and is an established resident within the employee's household. Employees are entitled to accumulate sick days as follows:

- A. 12-month administrators (classified and certificated) and research project managers shall accrue eight (8) days of sick leave each year.
- B. Non-12-month administrators (classified and certificated) and psychologists shall accrue five (5) days of sick leave each year.

12-3 Bereavement Leave

In the event of death in the family of an employee, the employee will be allowed up to two (2) days leave, not charged to the employee and may use accumulated paid leave balances for a maximum of eight (8) days (which may include necessary travel time), excluding weekends. Additional days may be granted at the discretion of the Superintendent or their designee. For purpose of this paragraph, the term family shall include all provisions as defined in this Agreement, A.R.S. 23-371, and further, the definition will extend to include anyone in the metropolitan Tucson area for whom the employee has or shares a major financial responsibility and is an established resident within the employee's household.

12-4 Jury Duty/Litigation

- A. Employees subpoenaed for jury duty or as a witness in the course and scope of employment shall not suffer loss of earnings as a result of such service. An employee will keep the jury duty pay and the District will dock the amount of the daily jury duty rate from the employee's pay.
- B. An employee subpoenaed for jury duty or as a witness are required to submit a copy of the jury summons or subpoena to their immediate supervisor prior to the appearance date. It is the employee's responsibility to report a jury duty or witness absence to the time clock system. No report of jury duty or witness absence need be submitted if the employee chooses to take a pay dock or a personal leave day.
- C. Absence due to litigation while the employee is either a plaintiff, defendant, or subpoenaed as a witness outside of the course and scope of employment, must be charged to personal leave, vacation, or dock, and may be taken before or after a holiday.

12-5 Vacation Days

- A. Twelve (12) month administrators receive twenty (20) days (160 hours) of vacation entitlement each year. Vacation entitlement is accrued on a monthly pro-rata basis starting with the first day of employment as a 12-month administrator.
- B. Twelve (12) month research project managers shall accrue vacation entitlement as described in the chart below. Vacation entitlement is accrued on a monthly pro-rata basis starting with the first day of employment as a 12-month employee.

YEARS OF SERVICE	DAYS
1-5 YEARS	10
6-15 YEARS	15
16+ YEARS	20

- C. Twelve (12) month employees may accumulate no more than 168 hours (or prorated cap) of vacation at any given time. No more than 168 hours or FOUR (4) weeks may be rolled over into the next fiscal year. Vacation must be scheduled with the employee's supervisor no less than four (4) weeks in advance, except in cases of emergency, to ensure that an employee has the opportunity to use available vacation time. If a

supervisor denies vacation to an employee and vacation will be lost under those circumstances, the supervisor shall submit a request in writing by March 31 to the Executive Director of Finance to pay out the vacation earned by the employee. The Executive Director of Finance shall either mandate that vacation be taken by the employee or approve that the vacation leave be paid out at the current rate of pay.

- D.** In the case of employees going from a twelve (12) month position to a ten (10) month position, the following applies:
 - Employee should take earned vacation time before June 30, end of 12-month contract year, if possible.
 - if it is impossible to take earned vacation time before June 30, employee will be paid for unused vacation up to a maximum of thirty (30) days.
- E.** In the case of an employee going from a ten (10) month position to a twelve (12) month position, employee will commence accruing vacation time beginning with their first day of employment as a 12-month employee.
- F.** Employees separating from the District will receive payment for any unused vacation leave at their existing daily rate of pay at the time of separation.

12-6 Sabbatical Leave

- A.** Sabbatical leave is granted for professional study or research which benefits the school program and students in TUSD.
- B.** After each seven (7) years of experience as a TUSD employee, a certificated employee will be eligible for consideration for a one (1) year sabbatical leave. Applicants should submit their proposals for the following school year prior to the winter vacation. Applicants shall be notified by the office of the Superintendent of the status of their application by January 15.
- C.** Compensation for a certificated employee on sabbatical leave shall be one-half (1/2) of the salary and fringes to which employee is entitled by education and experience. A certificated employee on sabbatical leave shall be considered to be in the employ of TUSD and shall be issued a contract.
- D.** A certificated employee on sabbatical leave must return to TUSD for at least one (1) year. If employee chooses not to return they shall be required to refund the amount of compensation received from the District during the sabbatical leave of absence. If employee chooses to return to TUSD, they will be returned to the same or comparable position.
- E.** Due to budget limitations, sabbatical leaves will not be funded for the 2017-2018 school year.

12-7 Medical Leave Assistance Program

- A.** Employees who have depleted their accrued sick and personal leave as a result of serious illness or injury may request access to the Medical Leave Assistance Program by submitting a form to the Benefits Coordinator asking to receive donations of sick leave

from other employees. Serious illness or injury is defined as a "non work related" illness or injury that is anticipated to last for the continuous period of time of four or more weeks, as verified by a licensed health care practitioner.

- B.** The employee may donate any number of sick leave days, provided that after the donation, the employee still has thirty (30) or more days of accumulated sick leave. The employee will designate the donation in the name of the employee to receive the donation. The District shall not disclose the name of the donor.
- C.** The recipient will be credited with the number of days donated, up to a maximum of one week after their projected return to work. Days donated in excess of this amount will be held in reserve and credited to the employee only if needed. If not needed, days in excess of one week beyond the original amount requested will be restored to the donor(s). Days of leave, not the actual wage of the donor, will be donated.
- D.** No employee shall be eligible for the Medical Leave Assistance Program after qualifying for long-term or disability coverage.
- E.** No employee may donate days to their immediate supervisor.
- F.** In addition to the above, employee may donate to employees in other bargaining units who have requested access to the Medical Leave Assistance Program in accord with District policies and this Article 12-7-F.

12-8 HOLIDAYS

1. Holidays for 12 Month Employees

<u>Holidays</u>	<u>No of Days</u>
Fourth of July	1
Labor Day	1
Veteran's Day	1
Thanksgiving	3
Winter Break	10
Martin Luther King Day	1
Rodeo Vacation	2
Spring Recess	0
Memorial Day	1
Juneteenth	1

2. Holidays for less than 12 Month Employees

<u>Holidays</u>	<u>No of Days</u>
Labor Day	1
Veteran's Day	1
Thanksgiving	3
Winter Break	10
Martin Luther King Day	1
Rodeo Vacation	2
Spring Recess	2
Memorial Day	1

3. Employees who are exempt in accordance with FLSA standards shall earn one flex day for each day worked during the Winter Break to be used before the end of the fiscal year.

ARTICLE THIRTEEN - PROFESSIONAL LIABILITY

- 13-1** The District shall, at no expense to each employee, (a) provide legal counsel and representation to the employee in any legal action brought against the employee, providing the incident(s) giving rise to the legal action arose while the employee was acting within the scope of their employment, with the exception of actions brought by the Governing Board; and (b) defend, hold harmless and indemnify each employee from any and all demands, claims, suits, actions and legal proceedings brought against the employee in their official capacity as agent and employee of the Governing Board, provided the incident(s) arose while the employee was acting within the scope of their employment; and the action was not brought by the Governing Board.

ARTICLE FOURTEEN - EVALUATION

14-1 Employee Evaluations

Certified Administrators will be evaluated according to applicable Arizona statutes and evaluation procedures adopted by the Governing Board which shall incorporate the following Professional Standards for Educational Leaders (PSEL) Standards. Central Administrative positions do not necessarily align with these standards and an alternative instrument may be used by the supervising administrator.

- A.** A school administrator promotes the success of all students by facilitating the development, articulation, implementation, and stewardship of a vision of learning that is shared and supported by the community.
- B.** The school administrator promotes the success of all students by nurturing and sustaining a school culture and instructional program conducive to student learning and professional growth.
- C.** The school administrator ensures management of the organization, operations, and resources for a safe, efficient, and effective learning environment.
- D.** The school administrator promotes the success of students by collaborating with families and community members, responding to diverse community interests and needs, and mobilizing community resources.
- E.** An education leader promotes the success of every student by acting with integrity, fairness and in an ethical manner.
- F.** An education leader promotes the success of every student by understanding, responding to and influencing the political, social, economical, legal and cultural context.

Evaluation Instrument

The Administrator Evaluation Instrument, attached as Exhibit 3, will be utilized for evaluations of principals. The signature of the employee acknowledges receipt of the evaluation and does not necessarily indicate agreement with the content of the statements. The final evaluation report will be placed in the official personnel file in the Human Resources Department. If an employee disputes the content of said evaluation report, the employee will be responsible for writing a rebuttal to the evaluation and providing a copy to the evaluating supervisor and the Human

Resources Department for inclusion in the personnel file. The Administrator Evaluation Instrument shall be used for all other administrators, as appropriate.

Evaluation Procedure

Orientation

The evaluator of the principal(s) will conduct an orientation and provide materials outlining the evaluation process. It is suggested that this be done by the superintendent, or designee in a group setting at the beginning of the school year.

Beginning of the Year Conference

By the end of the first quarter, the principal and the evaluator will meet to discuss the evaluation process. Discussion must be about the principal's goals for the school; measurable targets; standards for performance; pertinent student academic progress data; the analyses of parent and staff survey data; and previous evaluation results. It may be helpful to refer to the School Fact Sheet when discussing school capacity, current achievement and teacher/student demographic information.

It is important to consider the context in which the evaluation occurs. This is an opportunity for the principal and the evaluator to discuss the full context of the school and any relevant information that would affect performance. The experience level of the principal should be taken into consideration. The performance of a novice principal is likely to be different from that of a more experienced principal. The school experience of the faculty, involvement of parents, etc. are other areas of consideration. Discussion of context should occur in the first conference.

The descriptions of the performance classification levels should be reviewed and discussed based on the goals being set during this conference. Throughout the year the principal will work on established goals and collect evidence of success for future discussion with the evaluator. Planned and/or announced observations and/or conferences may also occur during this time.

Mid-Year Conference

By the end of January, this meeting will occur to identify areas of strengths and opportunities for improvement based upon documentation provided by the principal. Plans, activities and/or strategies to help improve student academic performance and leadership performance should be the outcomes for this conference. Mid-year adjustments to the Goal Setting Worksheet may be made at this time along with any relevant information that might impact progress towards meeting goals. The principal should continue to work on the established goals and if appropriate, collect related evidence or artifacts for future documentation. Announced observations/conferences may also occur during this time.

End of year Conference

This is the principal evaluation conference that completes the evaluation cycle. A review of data and other evidences of the principal's leadership are done at this time. Information is recorded and points determined resulting in a performance level designation. The identification of future

actions for school or principal improvement/growth will also be determined. The Principal Performance Based Evaluation Summary Form is forwarded to the Assistant Superintendent.

Retired ASRS Administrators

Rehired ASRS retirees will be evaluated each year according to state statute. However, none of the provisions set forth below (Performance Improvement Conversations, Plan for Improvement, Non-Renewal or Dismissal, Conflict Resolution Procedure) apply to rehired ASRS retirees.

Performance Improvement Conversations

When performance deficiencies in one or more PSEL Standards as outlined in the administrator's current evaluation instrument are noted by the supervising administrator, that supervisor shall discuss such deficiencies and coach the administrator with suggestions for improvement. Such conversations shall be followed up with an e-mail documenting the deficiency (ies) and the suggestions for improvement. The supervisor shall also outline supports available to the administrator. If adequate progress has not been made after a reasonable time, the supervisor may place the administrator on a written Plan for Improvement.

Plan for Improvement

If adequate progress has not been made after a reasonable time following being informed of the nature of the deficiencies, the supervisor may place the administrator on a written Plan for Improvement (Plan) regardless of whether the evaluation has been completed. The Plan shall be based on evidence of performance deficiency (ies) in one or more PSEL standards as outlined in the administrator's current evaluation instrument. The Plan shall be in writing and designed to instruct and guide the administrator so that the deficiency (ies) can be rectified. The Plan for Improvement will provide clear direction for the administrator and also provide evidence of support in order to assist the administrator. The supervisor shall meet with the administrator regularly, preferably once a month, at the administrator's site, to review progress on the Plan. If adequate progress has been made on the Plan, the administrator will be removed from the Plan. If, after a minimum of forty-five (45) instructional days, the administrator has not made adequate progress on the Plan, the supervisor has the option of extending the Plan, or recommending non-renewal of the employment contract.

Non-Renewal or Dismissal for Performance Deficiencies

Non-renewal or dismissal of an administrator shall be in accordance with state and federal statute. Additionally, non-renewal or dismissal of an administrator for performance deficiencies pursuant to the performance evaluation procedure set forth in this regulation will also include the opportunity for the Administrator to receive the performance improvement conversations set forth

above and a formal Plan for Improvement before an administrator's contract can be non-renewed pursuant to A.R.S. § 15-503 for performance deficiencies except in the following cases:

- A. Any certificated administrator who has failed to pass the qualified evaluator training that authorizes the administrator to conduct certificated teacher evaluations, within two testing attempts.
- B. A certified administrator demonstrates a pattern of non-compliance with USP; including but not limited to requirements for interview panels, GSRR corrective action plans.
- C. Evidence of trend data that demonstrates declining student achievement in student performance as evidenced by local and state assessments, student attendance, student graduation rate, and drop out rate. (where applicable)

This regulation does not apply to non-renewal of an administrator for unprofessional conduct.

Conflict Resolution Procedure

Article Eighteen of the Administrator's Meet and Confer Agreement, entitled "Conflict Resolution Procedure for Administrators" is applicable to matters related to this Regulation.

14-2 Personnel File

- A. Employees in the Tucson Unified School District shall have the right to review the contents of their personnel file and to receive a copy of all material contained therein at District expense.
- B. The official personnel file for all employees shall be maintained in the Human Resources Department at the District Central Office. Principals and Assistant Principals will have a log attached to their official personnel file stored in Human Resources. The log will identify individuals who have viewed the file along with date of access.
- C.
 - 1. No material derogatory to the employee's conduct, performance, character or personality shall be placed in the personnel file unless a copy is provided to the employee for review, and unless the employee has the opportunity to submit a reply to the material. Said reply shall be attached to the original document and shall remain attached throughout the term of that employee's employment unless removed by mutual agreement between the employee and the Superintendent of Schools or designee. Such agreement shall be in writing and signed by both the employee and the Superintendent of Schools or designee.
 - 2. Any discipline issued as a result of a criminal offense against a student shall remain in the employee's official personnel file and is not subject to removal. These offenses include, but are not limited to, criminal offenses defined by Arizona State Law under Title 13, assault, hitting, striking, harassment, inappropriate touching or caressing of a student, sexual assault, or causing the student to suffer physical harm.

- 14-3** Note relating to all Human Resource personnel files: Letters of Direction are not discipline and shall not be placed in the permanent Human Resources file.

ARTICLE FIFTEEN - LEAVES OF ABSENCE WITHOUT PAY

15-1 Eligibility

- A. The Board may grant a leave of absence to employees not to exceed one (1) year for the purposes listed below. Unless otherwise specified and approved, such leaves shall occur

between July 1 and the following June 30. No leaves will be granted for other employment.

1. Health of employee (doctor's verification of illness is required)
 2. Health of immediate family (as defined in Article One-F); doctor's verification of illness or disability and projected date of return to work is required)
 3. New infant or childcare (birth certificate or doctor's statement required)
 4. Course of study, education or training, as approved by TUSD (enrollment or registration documentation required)
 5. Military service (military order required)
 6. Campaign/Serve in public office
- B. Employees must have worked the equivalent of three full school years to be eligible for an unpaid, board-approved leave of absence.
- C. Upon granting the authorized absence, all rights of tenure, seniority, retirement, accrued leave with pay and other benefits shall be preserved and available to the applicant after the termination of the leave, provided they were earned prior to the leave.
- D. Employees on unpaid leave of absence shall be allowed to continue insurance coverage in the program in which they are enrolled, provided the employee notifies the District of their desire to continue, and pays the premiums for the insurance and other benefits at the employee's expense.

15-2 Expiration of Leave (Return)

- A. Employees must notify the District in writing of their intentions to return by February 1 or thirty (30) days prior to the leave's expiration date, whichever is earlier. Upon expiration of the leave, the employee is guaranteed return to a comparable (same grade, same step) position if one is available, and if employee is recommended for the position by the Superintendent as a result of a selection process. (If no comparable position is available, or if the employee is not selected, the employee will be assigned to the next appropriate vacancy that is in a classification below that of the position held at the time of leave, and for which employee meets the minimum requirements. Said employees will be placed on the step closest to their previous annual salary which does not result in an increase.)
- B. Employees on a leave of absence are subject to the provisions of Article 8, Reduction in Force.
- C. Employees on leave of absence may request in writing that their leave be rescinded prior to the scheduled expiration of the leave.

15-3 Medical 30-Day Leave

- A. Employees may apply for a short term leave for either medical or personal reasons. When an employee is medically unable to work and is not eligible for Federal FMLA, the employee shall be allowed up to thirty (30) consecutive days on an leave, with a doctor's excuse. During this leave, the District will continue to pay premiums on its portion of District-sponsored insurance plans in which the employee was enrolled at the beginning of their leave. At the end of this period, employee must return to work (and pending a medical release) or go on an unpaid leave of absence if applicable. If the employee needs an ADA accommodation, they can apply prior to their return-to-work date so that the accommodation can be in place when they return, if they are eligible under ADA guidelines.

B. Personal 30-Day Leave

Alternatively, a short-term leave for personal business may be granted; however, it shall be with loss of pay and shall not exceed thirty (30) days. At the end of this period employee may request a board-approved leave or must return to work.

C. Short term leaves 30-Day or Personal 30-Day leaves may not be used consecutively, thereby turning a 30 day leave into a 60 day leave.

15-4 Family Leave

All requests for Family Medical Leave by District employees will be processed in accordance with the corresponding Governing Board Policy.

15-5 Short Term Leave and Family Medical Leave shall run concurrently.

15-6 Variable Office Hours

A. Variable office hours may be applied when normal work responsibilities require an administrator's presence at activities beyond the normal work day. Administrators will be given reasonable flexibility in office hours so long as 1) proper notification is given to the administrator's supervisors; 2) time away from the site/office is reasonably limited; and 3) the administrator works the required number of hours and performs their duties in a satisfactory manner.

B. District level events shall not be mandated for weekends or weekday/evenings after 6pm, except under Emergency Circumstances or as outlined below:

1. Notwithstanding the forgoing, if ELI and the District agree that a weekend or evening event is unavoidable, such weekend or evening event may be scheduled with at least 30 days' notice; however, such events shall not be deemed mandatory (except in Emergency Circumstances or as described in the following sentence).
2. With respect to weekend or evening Job Fairs, the District may deem attendance mandatory, but only for Administrators at sites with a certified staffing rate under 90%, contracted for the following school year (does not include long-term subs), and such Job Fairs shall be scheduled at least 30 days in advance.
3. Employees who work on a weekend or evening may apply such time toward variable office hours as described in this section.

For purposes of this section:

District level events shall include, but are not limited to: trainings, seminars, planning sessions, compliance courses, job fairs, orientations, student recruitment/enrollment events etc.

Emergency circumstances shall include, but are not limited to: natural disasters, declared states of emergency (Federal or State), human-caused disasters, disease outbreaks, or other events that pose an immediate threat to life or health.

15-7 Military Leave

Employees will receive pay for all days during which they are employed in training duty under orders with any branch of the armed forces for a period not to exceed thirty days in any two consecutive years. For purposes of this article only the term "year" means the fiscal year of the U.S. government. (A.R.S. 38-610).

15-8 Absence Due to On-the-Job Injury

- A. In the event of absence due to on-the-job injury, the District's worker's compensation carrier begins making payments to the employee after the eighth day of absence. Prior to that, the employee may use accumulated sick leave available. After the eighth day of absence due to on the job injury, the Employee may utilize any remaining sick leave available to supplement funds received from the workers' compensation carrier but may not supplement with sick leave available to exceed 100% of income.
- B. Employees injured on the job may be assigned to work "restricted duty" as recommended by the industrial injury treating physician.
- C. A combination of paid leaves, restricted duty, and unpaid leaves of absences are not to exceed twelve (12) months for a single on-the-job injury. At twelve months, the position will be released for recruitment.
- D. When an employee has been awarded a permanent disability preventing them from performing the essential functions of their pre-injury job classification, the District will attempt to find a position for which the employee can qualify and/or in which reasonable accommodations can be made for the disability. In such a placement, regardless of any provisions elsewhere in this Agreement, the employee will be paid the appropriate rate for the new position. Placement in another position as described in this article will not be considered if the employee is pending lay-off, suspension or termination, is on a plan for improvement or recommendations to improve, or any type of disciplinary probation.

ARTICLE SIXTEEN - ADDITIONAL FTE ENTITLEMENT

16-1 Additional FTE Entitlement

In an elementary school with an enrollment entitling it to an "additional FTE" (currently over 600 students, including all pre-school children utilizing the school's facilities), the site administrator in consultation with the supervising administrator shall have the discretion to fill that position with any category of employee determined as most needed.

ARTICLE SEVENTEEN - ADMINISTRATIVE TRANSFERS

17-1 Purpose

The purpose of the following provisions on administrative transfers is to ensure consistent, fair and equitable transfer opportunities and assignments for all administrators. Transfers are not intended to replace administrative evaluations, nor are transfers to be used for punitive or disciplinary purposes.

17-2 Notice and Consultation

- A. Written notice of all administrative vacancies occurring prior to the end of the school year and not advertised through TUSD's Human Resources Department will be provided by the District to each administrator and ELI.
- B. All current administrators who volunteer to transfer may provide a letter of intent to the Executive Director of Human Resources and the Regional Assistant Superintendent identifying the specific position in which they may be interested. Those current administrators shall be given equal consideration with other applicants in the placement or interview and selection process.

- C. At a minimum, the immediate administrative supervisor shall be consulted by District staff and involved in decisions of transfer that affect their administrative teams. As an example and not by way of limitation, principals shall be consulted with regard to the selection of their assistant principals.
- D. Any administrator who will be transferred by the District shall be given five (5) days notification by the Superintendent or designee prior to Governing Board action of the specific administrative position for which the administrator is being proposed or recommended for transfer; and the administrator may request a meeting with the Superintendent or Deputy Superintendent on the proposed transfer. It is expected that the affected administrator will exercise discretion in communicating with staff and the community, acknowledging the Governing Board's responsibility to make decisions for the educational benefit of all students. Transfer appointments for the fall semester will be completed by June 30, except in cases of unforeseen circumstances.

ARTICLE EIGHTEEN - CONFLICT RESOLUTION PROCEDURE

To ensure that an orderly procedure is available to resolve inter-managerial conflicts, the following procedure will be used:

- 18-1** This Conflict Resolution Procedure will be used when an employee (administrator, psychologist or research project managers) is in disagreement with their Principal and/or immediate supervisor regarding the interpretation or implementation of a Governing Board Policy, Rule or Regulation, an Administrative Rule, Regulation or Procedure, or a section of the ELI Meet and Confer Agreement not otherwise provided for through Rules for Disciplinary Action Against an employee.
- 18-2** If a conflict occurs and has not been resolved through a conference between the employee and their Principal and/or immediate supervisor, the employee will complete the Employee Conflict Resolution Document (see Appendix F) and send it to the Principal and/or immediate supervisor. The supervisor will provide the employee with a written response within ten (10) work days, excluding weekends or holidays, after receipt of the Resolution Document.
- 18-3** If there is no conflict resolution satisfactory to the initiating employee, the initiating employee may appeal by sending copies of the Employee Conflict Resolution Document, the written response and a statement of the points of disagreement to the next level administrator responsible for the supervision of the Principal and/or immediate supervisor, with copies to the Office of Employee Relations and to ELI. The appeal must be made within ten (10) work days, excluding weekends and holidays, of receipt of the supervisor's written response.
- 18-4** The next level administrator will investigate the conflict. Such investigation will include a review of all documents and any other actions the administrator may feel necessary. Following such investigation, the administrator will meet within ten (10) working days of receipt of the complaint information, with the initiating employee and the Principal and/or immediate supervisor in a mediation effort to bring agreement between the parties. If no such agreement is possible, the next level administrator will adjourn the meeting, and within ten (10) working days will give a decision in writing, which will be final.

- 18-5** The intent of this Conflict Resolution Procedure is to resolve actual or potential conflict at a level as close to the original decision as possible. No penalty, disciplinary action or other adverse condition will accrue to any employee exercising their rights under this procedure.
- 18-6** The Employee Conflict Resolution Document and any other forms necessary for expeditious handling of this procedure will be prepared by the Office of Employee Relations with a representative of ELI, as appointed by the ELI President.
- 18-7** None of the documents or information used in the above procedure will be placed in the personnel file of any of the individuals involved.

RATIFICATION

ALL PROVISIONS SHALL BE EFFECTIVE JULY 1, 2026, AND SHALL REMAIN IN FULL FORCE AND EFFECT THROUGH JUNE 30, 2027.

Tucson Unified School District

Educational Leaders Inc.



**Dr. Ravi Shah, President
TUSD Governing Board**

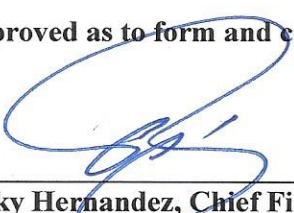


**Alissa Welch, President
Educational Leaders, Inc.**

Date: 6/16/2026

Date: 6/23/20

Approved as to form and content on this 16th day of JUNE, 2026, by:


**Ricky Hernandez, Chief Financial Officer
Tucson Unified School District**

APPENDIX A

CERTIFIED ADMINISTRATOR POSITIONS

Grade	Position	Entry Rate
RPM	Research Project Manager	\$54,406.27
PSY1	School Psychologist - Hybrid	\$68,815.50
PSY2	School Psychologist	\$74,015.50
P1	Assistant Principal - Elementary School	\$66,298.43
P2	Assistant Principal - K-8 School	\$71,012.57
P2	Assistant Principal - Middle School	\$71,012.57
P3	Assistant Principal - High School	\$81,470.32
P3	Assistant Principal - TUVA	\$81,470.32
P3	Principal - Elementary	\$81,470.32
P4	Principal - Mary Meredith K-12	\$86,697.17
P4	Principal - Project MORE	\$86,397.17
P4	Principal - TUVA K12	\$86,397.17
P4	Principal – K-6	\$86,397.17
P5	Principal - K-8	\$88,015.18
P5	Principal - Middle	\$88,015.18
P6	Principal - High	\$94,302.09

APPENDIX B

Certified and Classified Administrators July 1, 2026 through June 30, 2027

	Grade P1 Base	Grade P1 Override	Grade P1 Total	Grade P2 Base	Grade P2 Override	Grade P2 Total
Step 1	\$63,748.49	\$2,549.94	\$66,298.43	\$68,281.32	\$2,731.25	\$71,012.57
Step 2	\$64,385.99	\$2,575.44	\$66,961.43	\$68,964.14	\$2,758.57	\$71,722.71
Step 3	\$65,029.84	\$2,601.19	\$67,631.03	\$69,653.78	\$2,786.15	\$72,439.93
Step 4	\$65,680.15	\$2,627.21	\$68,307.36	\$70,350.32	\$2,814.01	\$73,164.33
Step 5	\$66,336.95	\$2,653.48	\$68,990.43	\$71,053.82	\$2,842.15	\$73,895.97
Step 6	\$67,000.31	\$2,680.01	\$69,680.32	\$71,764.36	\$2,870.57	\$74,634.93
Step 7	\$67,670.31	\$2,706.81	\$70,377.12	\$72,482.00	\$2,899.28	\$75,381.28
Step 8	\$68,347.02	\$2,733.88	\$71,080.90	\$73,206.83	\$2,928.27	\$76,135.10
Step 9	\$69,030.49	\$2,761.22	\$71,791.71	\$73,938.90	\$2,957.56	\$76,896.46
Step 10	\$69,720.79	\$2,788.83	\$72,509.62	\$74,678.28	\$2,987.13	\$77,665.41
Step 11	\$70,418.00	\$2,816.72	\$73,234.72	\$75,425.06	\$3,017.00	\$78,442.06
Step 12	\$71,122.19	\$2,844.89	\$73,967.08	\$76,179.31	\$3,047.17	\$79,226.48
Step 13	\$71,833.40	\$2,873.34	\$74,706.74	\$76,941.10	\$3,077.64	\$80,018.74
Step 14	\$72,551.73	\$2,902.07	\$75,453.80	\$77,710.52	\$3,108.42	\$80,818.94
Step 15	\$73,277.25	\$2,931.09	\$76,208.34	\$78,487.63	\$3,139.51	\$81,627.14
Step 16	\$74,010.03	\$2,960.40	\$76,970.43	\$79,272.50	\$3,170.90	\$82,443.40
Step 17	\$74,750.13	\$2,990.01	\$77,740.14	\$80,065.23	\$3,202.61	\$83,267.84
Step 18	\$75,497.63	\$3,019.91	\$78,517.54	\$80,865.88	\$3,234.64	\$84,100.52
Step 19	\$76,252.61	\$3,050.10	\$79,302.71	\$81,674.54	\$3,266.98	\$84,941.52
Step 20	\$77,015.14	\$3,080.61	\$80,095.75	\$82,491.28	\$3,299.65	\$85,790.93
Step 21	\$77,785.28	\$3,111.41	\$80,896.69	\$83,316.20	\$3,332.65	\$86,648.85
Step 22	\$78,563.13	\$3,142.53	\$81,705.66	\$84,149.35	\$3,365.97	\$87,515.32
Step 23	\$79,348.76	\$3,173.95	\$82,522.71	\$84,990.85	\$3,399.63	\$88,390.48
Step 24	\$80,142.26	\$3,205.69	\$83,347.95	\$85,840.76	\$3,433.63	\$89,274.39
Step 25	\$80,943.68	\$3,237.75	\$84,181.43	\$86,699.17	\$3,467.97	\$90,167.14
Step 26	\$81,753.12	\$3,270.12	\$85,023.24	\$87,566.15	\$3,502.65	\$91,068.80
Step 27	\$82,570.64	\$3,302.83	\$85,873.47	\$88,441.81	\$3,537.67	\$91,979.48
Step 28	\$83,396.35	\$3,335.85	\$86,732.20	\$89,326.24	\$3,573.05	\$92,899.29
Step 29	\$84,230.31	\$3,369.21	\$87,599.52	\$90,219.49	\$3,608.78	\$93,828.27
Step 30	\$85,072.61	\$3,402.90	\$88,475.51	\$91,121.70	\$3,644.87	\$94,766.57
Step 31	\$85,923.35	\$3,436.93	\$89,360.28	\$92,032.91	\$3,681.32	\$95,714.23
Step 32	\$86,782.57	\$3,471.30	\$90,253.87	\$92,953.24	\$3,718.13	\$96,671.37
Step 33	\$87,650.41	\$3,506.02	\$91,156.43	\$93,882.77	\$3,755.31	\$97,638.08
Step 34	\$88,526.91	\$3,541.08	\$92,067.99	\$94,821.60	\$3,792.86	\$98,614.46
Step 35	\$89,412.18	\$3,576.49	\$92,988.67	\$95,769.82	\$3,830.79	\$99,600.61

Step 36	\$90,306.30	\$3,612.25	\$93,918.55	\$96,727.52	\$3,869.10	\$100,596.62
Step 37	\$91,209.36	\$3,648.37	\$94,857.73	\$97,694.80	\$3,907.79	\$101,602.59
Step 38	\$92,121.45	\$3,684.86	\$95,806.31	\$98,671.74	\$3,946.87	\$102,618.61
Step 39	\$93,042.66	\$3,721.71	\$96,764.37	\$99,658.46	\$3,986.34	\$103,644.80
Step 40	\$93,973.10	\$3,758.92	\$97,732.02	\$100,655.04	\$4,026.20	\$104,681.24
Step 41	\$94,912.83	\$3,796.51	\$98,709.34	\$101,661.59	\$4,066.46	\$105,728.05
Step 42	\$95,861.96	\$3,834.48	\$99,696.44	\$102,678.21	\$4,107.13	\$106,785.34
Step 43	\$96,820.58	\$3,872.82	\$100,693.40	\$103,704.99	\$4,148.20	\$107,853.19
Step 44	\$97,788.78	\$3,911.55	\$101,700.33	\$104,742.04	\$4,189.68	\$108,931.72
Step 45	\$98,766.67	\$3,950.67	\$102,717.34	\$105,789.46	\$4,231.58	\$110,021.04

	Grade P3 Base	Grade P3 Override	Grade P3 Total	Grade P4 Base	Grade P4 Override	Grade P4 Total
Step 1	\$78,336.85	\$3,133.47	\$81,470.32	\$80,478.05	\$3,219.12	\$83,697.17
Step 2	\$79,120.22	\$3,164.81	\$82,285.03	\$81,282.83	\$3,251.31	\$84,534.14
Step 3	\$79,911.42	\$3,196.46	\$83,107.88	\$82,095.66	\$3,283.83	\$85,379.49
Step 4	\$80,710.53	\$3,228.42	\$83,938.95	\$82,916.62	\$3,316.66	\$86,233.28
Step 5	\$81,517.65	\$3,260.71	\$84,778.36	\$83,745.79	\$3,349.83	\$87,095.62
Step 6	\$82,332.83	\$3,293.31	\$85,626.14	\$84,583.24	\$3,383.33	\$87,966.57
Step 7	\$83,156.15	\$3,326.25	\$86,482.40	\$85,429.06	\$3,417.16	\$88,846.22
Step 8	\$83,987.70	\$3,359.51	\$87,347.21	\$86,283.36	\$3,451.33	\$89,734.69
Step 9	\$84,827.59	\$3,393.10	\$88,220.69	\$87,146.19	\$3,485.85	\$90,632.04
Step 10	\$85,675.87	\$3,427.03	\$89,102.90	\$88,017.66	\$3,520.71	\$91,538.37
Step 11	\$86,532.62	\$3,461.30	\$89,993.92	\$88,897.84	\$3,555.91	\$92,453.75
Step 12	\$87,397.95	\$3,495.92	\$90,893.87	\$89,786.81	\$3,591.47	\$93,378.28
Step 13	\$88,271.93	\$3,530.88	\$91,802.81	\$90,684.69	\$3,627.39	\$94,312.08
Step 14	\$89,154.64	\$3,566.19	\$92,720.83	\$91,591.53	\$3,663.66	\$95,255.19
Step 15	\$90,046.19	\$3,601.85	\$93,648.04	\$92,507.45	\$3,700.30	\$96,207.75
Step 16	\$90,946.65	\$3,637.87	\$94,584.52	\$93,432.51	\$3,737.30	\$97,169.81
Step 17	\$91,856.12	\$3,674.24	\$95,530.36	\$94,366.85	\$3,774.67	\$98,141.52
Step 18	\$92,774.68	\$3,710.99	\$96,485.67	\$95,310.51	\$3,812.42	\$99,122.93
Step 19	\$93,702.43	\$3,748.10	\$97,450.53	\$96,263.62	\$3,850.54	\$100,114.16
Step 20	\$94,639.44	\$3,785.58	\$98,425.02	\$97,226.25	\$3,889.05	\$101,115.30
Step 21	\$95,585.85	\$3,823.43	\$99,409.28	\$98,198.51	\$3,927.94	\$102,126.45
Step 22	\$96,541.70	\$3,861.67	\$100,403.37	\$99,180.50	\$3,967.22	\$103,147.72
Step 23	\$97,507.12	\$3,900.28	\$101,407.40	\$100,172.31	\$4,006.89	\$104,179.20
Step 24	\$98,482.19	\$3,939.29	\$102,421.48	\$101,174.02	\$4,046.96	\$105,220.98
Step 25	\$99,467.01	\$3,978.68	\$103,445.69	\$102,185.76	\$4,087.43	\$106,273.19
Step 26	\$100,461.68	\$4,018.47	\$104,480.15	\$103,207.63	\$4,128.31	\$107,335.94
Step 27	\$101,466.31	\$4,058.65	\$105,524.96	\$104,239.71	\$4,169.59	\$108,409.30
Step 28	\$102,480.97	\$4,099.24	\$106,580.21	\$105,282.11	\$4,211.28	\$109,493.39
Step 29	\$103,505.77	\$4,140.23	\$107,646.00	\$106,334.91	\$4,253.40	\$110,588.31
Step 30	\$104,540.84	\$4,181.63	\$108,722.47	\$107,398.27	\$4,295.93	\$111,694.20
Step 31	\$105,586.24	\$4,223.45	\$109,809.69	\$108,472.25	\$4,338.89	\$112,811.14

Step 32	\$106,642.10	\$4,265.68	\$110,907.78	\$109,556.97	\$4,382.28	\$113,939.25
Step 33	\$107,708.52	\$4,308.34	\$112,016.86	\$110,652.55	\$4,426.10	\$115,078.65
Step 34	\$108,785.61	\$4,351.42	\$113,137.03	\$111,759.08	\$4,470.36	\$116,229.44
Step 35	\$109,873.47	\$4,394.94	\$114,268.41	\$112,876.66	\$4,515.07	\$117,391.73
Step 36	\$110,972.19	\$4,438.89	\$115,411.08	\$114,005.43	\$4,560.22	\$118,565.65
Step 37	\$112,081.92	\$4,483.28	\$116,565.20	\$115,145.48	\$4,605.82	\$119,751.30
Step 38	\$113,202.74	\$4,528.11	\$117,730.85	\$116,296.93	\$4,651.88	\$120,948.81
Step 39	\$114,334.77	\$4,573.39	\$118,908.16	\$117,459.90	\$4,698.40	\$122,158.30
Step 40	\$115,478.12	\$4,619.12	\$120,097.24	\$118,634.51	\$4,745.38	\$123,379.89
Step 41	\$116,632.90	\$4,665.32	\$121,298.22	\$119,820.86	\$4,792.83	\$124,613.69
Step 42	\$117,799.23	\$4,711.97	\$122,511.20	\$121,019.06	\$4,840.76	\$125,859.82
Step 43	\$118,977.22	\$4,759.09	\$123,736.31	\$122,229.25	\$4,889.17	\$127,118.42
Step 44	\$120,166.99	\$4,806.68	\$124,973.67	\$123,451.54	\$4,938.06	\$128,389.60
Step 45	\$121,368.66	\$4,854.75	\$126,223.41	\$124,686.06	\$4,987.44	\$129,673.50

	Grade P5 Base	Grade P5 Override	Grade P5 Total	Grade P6 Base	Grade P6 Override	Grade P6 Total
Step 1	\$84,664.60	\$3,386.58	\$88,051.18	\$90,684.70	\$3,627.39	\$94,312.09
Step 2	\$85,511.26	\$3,420.45	\$88,931.71	\$91,591.54	\$3,663.66	\$95,255.20
Step 3	\$86,366.36	\$3,454.65	\$89,821.01	\$92,507.46	\$3,700.30	\$96,207.76
Step 4	\$87,230.03	\$3,489.20	\$90,719.23	\$93,432.52	\$3,737.30	\$97,169.82
Step 5	\$88,102.33	\$3,524.09	\$91,626.42	\$94,366.86	\$3,774.67	\$98,141.53
Step 6	\$88,983.35	\$3,559.33	\$92,542.68	\$95,310.53	\$3,812.42	\$99,122.95
Step 7	\$89,873.18	\$3,594.93	\$93,468.11	\$96,263.63	\$3,850.55	\$100,114.18
Step 8	\$90,771.92	\$3,630.88	\$94,402.80	\$97,226.27	\$3,889.05	\$101,115.32
Step 9	\$91,679.64	\$3,667.19	\$95,346.83	\$98,198.53	\$3,927.94	\$102,126.47
Step 10	\$92,596.44	\$3,703.86	\$96,300.30	\$99,180.52	\$3,967.22	\$103,147.74
Step 11	\$93,522.40	\$3,740.90	\$97,263.30	\$100,172.33	\$4,006.89	\$104,179.22
Step 12	\$94,457.62	\$3,778.30	\$98,235.92	\$101,174.04	\$4,046.96	\$105,221.00
Step 13	\$95,402.20	\$3,816.09	\$99,218.29	\$102,185.78	\$4,087.43	\$106,273.21
Step 14	\$96,356.22	\$3,854.25	\$100,210.47	\$103,207.64	\$4,128.31	\$107,335.95
Step 15	\$97,319.78	\$3,892.79	\$101,212.57	\$104,239.72	\$4,169.59	\$108,409.31
Step 16	\$98,292.98	\$3,931.72	\$102,224.70	\$105,282.12	\$4,211.28	\$109,493.40
Step 17	\$99,275.91	\$3,971.04	\$103,246.95	\$106,334.94	\$4,253.40	\$110,588.34
Step 18	\$100,268.67	\$4,010.75	\$104,279.42	\$107,398.29	\$4,295.93	\$111,694.22
Step 19	\$101,271.36	\$4,050.85	\$105,322.21	\$108,472.27	\$4,338.89	\$112,811.16
Step 20	\$102,284.06	\$4,091.36	\$106,375.42	\$109,556.99	\$4,382.28	\$113,939.27
Step 21	\$103,306.91	\$4,132.28	\$107,439.19	\$110,652.56	\$4,426.10	\$115,078.66
Step 22	\$104,339.98	\$4,173.60	\$108,513.58	\$111,759.09	\$4,470.36	\$116,229.45
Step 23	\$105,383.38	\$4,215.34	\$109,598.72	\$112,876.67	\$4,515.07	\$117,391.74
Step 24	\$106,437.21	\$4,257.49	\$110,694.70	\$114,005.45	\$4,560.22	\$118,565.67
Step 25	\$107,501.58	\$4,300.06	\$111,801.64	\$115,145.49	\$4,605.82	\$119,751.31
Step 26	\$108,576.60	\$4,343.06	\$112,919.66	\$116,296.94	\$4,651.88	\$120,948.82
Step 27	\$109,662.37	\$4,386.49	\$114,048.86	\$117,459.92	\$4,698.40	\$122,158.32

Step 28	\$110,758.98	\$4,430.36	\$115,189.34	\$118,634.53	\$4,745.38	\$123,379.91
Step 29	\$111,866.59	\$4,474.66	\$116,341.25	\$119,820.88	\$4,792.84	\$124,613.72
Step 30	\$112,985.25	\$4,519.41	\$117,504.66	\$121,019.08	\$4,840.76	\$125,859.84
Step 31	\$114,115.10	\$4,564.60	\$118,679.70	\$122,229.26	\$4,889.17	\$127,118.43
Step 32	\$115,256.25	\$4,610.25	\$119,866.50	\$123,451.55	\$4,938.06	\$128,389.61
Step 33	\$116,408.81	\$4,656.35	\$121,065.16	\$124,686.08	\$4,987.44	\$129,673.52
Step 34	\$117,572.91	\$4,702.92	\$122,275.83	\$125,932.94	\$5,037.32	\$130,970.26
Step 35	\$118,748.63	\$4,749.95	\$123,498.58	\$127,192.26	\$5,087.69	\$132,279.95
Step 36	\$119,936.12	\$4,797.44	\$124,733.56	\$128,464.19	\$5,138.57	\$133,602.76
Step 37	\$121,135.48	\$4,845.42	\$125,980.90	\$129,748.83	\$5,189.95	\$134,938.78
Step 38	\$122,346.83	\$4,893.87	\$127,240.70	\$131,046.32	\$5,241.85	\$136,288.17
Step 39	\$123,570.30	\$4,942.81	\$128,513.11	\$132,356.78	\$5,294.27	\$137,651.05
Step 40	\$124,806.00	\$4,992.24	\$129,798.24	\$133,680.35	\$5,347.21	\$139,027.56
Step 41	\$126,054.07	\$5,042.16	\$131,096.23	\$135,017.15	\$5,400.69	\$140,417.84
Step 42	\$127,314.60	\$5,092.58	\$132,407.18	\$136,367.33	\$5,454.69	\$141,822.02
Step 43	\$128,587.75	\$5,143.51	\$133,731.26	\$137,730.99	\$5,509.24	\$143,240.23
Step 44	\$129,873.63	\$5,194.95	\$135,068.58	\$139,108.31	\$5,564.33	\$144,672.64
Step 45	\$131,172.37	\$5,246.89	\$136,419.26	\$140,499.38	\$5,619.98	\$146,119.36

APPENDIX C

Salary Schedule for Psychologists

	Grade PSY1 Base	Grade PSY1 Override	Grade PSY1 Total	Grade PSY2 Base	Grade PSY2 Override	Grade PSY2 Total
Step 1	\$66,168.75	\$2,646.75	\$68,815.50	\$71,168.75	\$2,846.75	\$74,015.50
Step 2	\$66,830.44	\$2,673.22	\$69,503.66	\$71,830.44	\$2,873.22	\$74,703.66
Step 3	\$67,498.73	\$2,699.95	\$70,198.68	\$72,498.73	\$2,899.95	\$75,398.68
Step 4	\$68,173.72	\$2,726.95	\$70,900.67	\$73,173.72	\$2,926.95	\$76,100.67
Step 5	\$68,855.46	\$2,754.22	\$71,609.68	\$73,855.46	\$2,954.22	\$76,809.68
Step 6	\$69,544.01	\$2,781.76	\$72,325.77	\$74,544.01	\$2,981.76	\$77,525.77
Step 7	\$70,239.45	\$2,809.58	\$73,049.03	\$75,239.45	\$3,009.58	\$78,249.03
Step 8	\$70,941.84	\$2,837.67	\$73,779.51	\$75,941.84	\$3,037.67	\$78,979.51
Step 9	\$71,651.27	\$2,866.05	\$74,517.32	\$76,651.27	\$3,066.05	\$79,717.32
Step 10	\$72,367.78	\$2,894.71	\$75,262.49	\$77,367.78	\$3,094.71	\$80,462.49
Step 11	\$73,091.46	\$2,923.66	\$76,015.12	\$78,091.46	\$3,123.66	\$81,215.12
Step 12	\$73,822.37	\$2,952.89	\$76,775.26	\$78,822.37	\$3,152.89	\$81,975.26
Step 13	\$74,560.59	\$2,982.42	\$77,543.01	\$79,560.59	\$3,182.42	\$82,743.01
Step 14	\$75,306.21	\$3,012.25	\$78,318.46	\$80,306.21	\$3,212.25	\$83,518.46
Step 15	\$76,059.26	\$3,042.37	\$79,101.63	\$81,059.26	\$3,242.37	\$84,301.63
Step 16	\$76,819.86	\$3,072.79	\$79,892.65	\$81,819.86	\$3,272.79	\$85,092.65
Step 17	\$77,588.06	\$3,103.52	\$80,691.58	\$82,588.06	\$3,303.52	\$85,891.58
Step 18	\$78,363.94	\$3,134.56	\$81,498.50	\$83,363.94	\$3,334.56	\$86,698.50
Step 19	\$79,147.58	\$3,165.90	\$82,313.48	\$84,147.58	\$3,365.90	\$87,513.48
Step 20	\$79,939.05	\$3,197.56	\$83,136.61	\$84,939.05	\$3,397.56	\$88,336.61
Step 21	\$80,738.44	\$3,229.54	\$83,967.98	\$85,738.44	\$3,429.54	\$89,167.98
Step 22	\$81,545.83	\$3,261.83	\$84,807.66	\$86,545.83	\$3,461.83	\$90,007.66
Step 23	\$82,361.28	\$3,294.45	\$85,655.73	\$87,361.28	\$3,494.45	\$90,855.73
Step 24	\$83,184.90	\$3,327.40	\$86,512.30	\$88,184.90	\$3,527.40	\$91,712.30
Step 25	\$84,016.75	\$3,360.67	\$87,377.42	\$89,016.75	\$3,560.67	\$92,577.42
Step 26	\$84,856.92	\$3,394.28	\$88,251.20	\$89,856.92	\$3,594.28	\$93,451.20
Step 27	\$85,705.48	\$3,428.22	\$89,133.70	\$90,705.48	\$3,628.22	\$94,333.70
Step 28	\$86,562.53	\$3,462.50	\$90,025.03	\$91,562.53	\$3,662.50	\$95,225.03
Step 29	\$87,428.16	\$3,497.13	\$90,925.29	\$92,428.16	\$3,697.13	\$96,125.29
Step 30	\$88,302.44	\$3,532.10	\$91,834.54	\$93,302.44	\$3,732.10	\$97,034.54
Step 31	\$89,185.47	\$3,567.42	\$92,752.89	\$94,185.47	\$3,767.42	\$97,952.89
Step 32	\$90,077.31	\$3,603.09	\$93,680.40	\$95,077.31	\$3,803.09	\$98,880.40
Step 33	\$90,978.09	\$3,639.12	\$94,617.21	\$95,978.09	\$3,839.12	\$99,817.21
Step 34	\$91,887.87	\$3,675.51	\$95,563.38	\$96,887.87	\$3,875.51	\$100,763.38
Step 35	\$92,806.75	\$3,712.27	\$96,519.02	\$97,806.75	\$3,912.27	\$101,719.02
Step 36	\$93,734.82	\$3,749.39	\$97,484.21	\$98,734.82	\$3,949.39	\$102,684.21

Step 37	\$94,672.18	\$3,786.89	\$98,459.07	\$99,672.18	\$3,986.89	\$103,659.07
Step 38	\$95,618.90	\$3,824.76	\$99,443.66	\$100,618.90	\$4,024.76	\$104,643.66
Step 39	\$96,575.09	\$3,863.00	\$100,438.09	\$101,575.09	\$4,063.00	\$105,638.09
Step 40	\$97,540.84	\$3,901.63	\$101,442.47	\$102,540.84	\$4,101.63	\$106,642.47
Step 41	\$98,516.25	\$3,940.65	\$102,456.90	\$103,516.25	\$4,140.65	\$107,656.90
Step 42	\$99,501.41	\$3,980.06	\$103,481.47	\$104,501.41	\$4,180.06	\$108,681.47
Step 43	\$100,496.42	\$4,019.86	\$104,516.28	\$105,496.42	\$4,219.86	\$109,716.28
Step 44	\$101,501.39	\$4,060.06	\$105,561.45	\$106,501.39	\$4,260.06	\$110,761.45
Step 45	\$102,516.39	\$4,100.66	\$106,617.05	\$107,516.39	\$4,300.66	\$111,817.05

APPENDIX D

Research Project Managers

	Grade RPM Base	Grade RPM Override	Grade RPM Total
Step 1	\$52,313.72	\$2,092.55	\$54,406.27
Step 2	\$52,836.86	\$2,113.47	\$54,950.33
Step 3	\$53,365.23	\$2,134.61	\$55,499.84
Step 4	\$53,898.88	\$2,155.96	\$56,054.84
Step 5	\$54,437.87	\$2,177.51	\$56,615.38
Step 6	\$54,982.25	\$2,199.29	\$57,181.54
Step 7	\$55,532.06	\$2,221.28	\$57,753.34
Step 8	\$56,087.38	\$2,243.50	\$58,330.88
Step 9	\$56,648.26	\$2,265.93	\$58,914.19
Step 10	\$57,214.74	\$2,288.59	\$59,503.33
Step 11	\$57,786.90	\$2,311.48	\$60,098.38
Step 12	\$58,364.77	\$2,334.59	\$60,699.36
Step 13	\$58,948.42	\$2,357.94	\$61,306.36
Step 14	\$59,537.89	\$2,381.52	\$61,919.41
Step 15	\$60,133.27	\$2,405.33	\$62,538.60
Step 16	\$60,734.60	\$2,429.38	\$63,163.98
Step 17	\$61,341.95	\$2,453.68	\$63,795.63
Step 18	\$61,955.37	\$2,478.21	\$64,433.58
Step 19	\$62,574.92	\$2,503.00	\$65,077.92
Step 20	\$63,200.68	\$2,528.03	\$65,728.71
Step 21	\$63,832.69	\$2,553.31	\$66,386.00
Step 22	\$64,471.01	\$2,578.84	\$67,049.85
Step 23	\$65,115.72	\$2,604.63	\$67,720.35
Step 24	\$65,766.88	\$2,630.68	\$68,397.56
Step 25	\$66,424.55	\$2,656.98	\$69,081.53
Step 26	\$67,088.79	\$2,683.55	\$69,772.34
Step 27	\$67,759.68	\$2,710.39	\$70,470.07
Step 28	\$68,437.28	\$2,737.49	\$71,174.77
Step 29	\$69,121.65	\$2,764.87	\$71,886.52
Step 30	\$69,812.87	\$2,792.51	\$72,605.38
Step 31	\$70,510.99	\$2,820.44	\$73,331.43
Step 32	\$71,216.10	\$2,848.64	\$74,064.74
Step 33	\$71,928.26	\$2,877.13	\$74,805.39
Step 34	\$72,647.54	\$2,905.90	\$75,553.44
Step 35	\$73,374.02	\$2,934.96	\$76,308.98
Step 36	\$74,107.76	\$2,964.31	\$77,072.07
Step 37	\$74,848.84	\$2,993.95	\$77,842.79

Step 38	\$75,597.32	\$3,023.89	\$78,621.21
Step 39	\$76,353.30	\$3,054.13	\$79,407.43
Step 40	\$77,116.83	\$3,084.67	\$80,201.50
Step 41	\$77,888.00	\$3,115.52	\$81,003.52
Step 42	\$78,666.89	\$3,146.68	\$81,813.57
Step 43	\$79,453.55	\$3,178.14	\$82,631.69
Step 44	\$80,248.09	\$3,209.92	\$83,458.01
Step 45	\$81,050.56	\$3,242.02	\$84,292.58

APPENDIX F

TUCSON UNIFIED SCHOOL DISTRICT

CONFLICT RESOLUTION DOCUMENT FOR EMPLOYEES

Date: _____

Initiator's Name: _____

Immediate Supervisor: _____

School/Department: _____

What is the nature of the conflict:

What do you perceive the remedy to be:

Signature of Employee

Date Received by Immediate Supervisor: _____

Immediate Supervisor's Response (within 10 working days of receipt):

Signature of Immediate Supervisor

Date

NOTE: If supervisor's response is not satisfactory, a copy of this form plus a cover letter should be sent to the next level administrator within 10 workdays of receipt. Also send copies to the Employee Relations Office and ELI, 177 N. Church, Suite 1100, Tucson, AZ 85701.